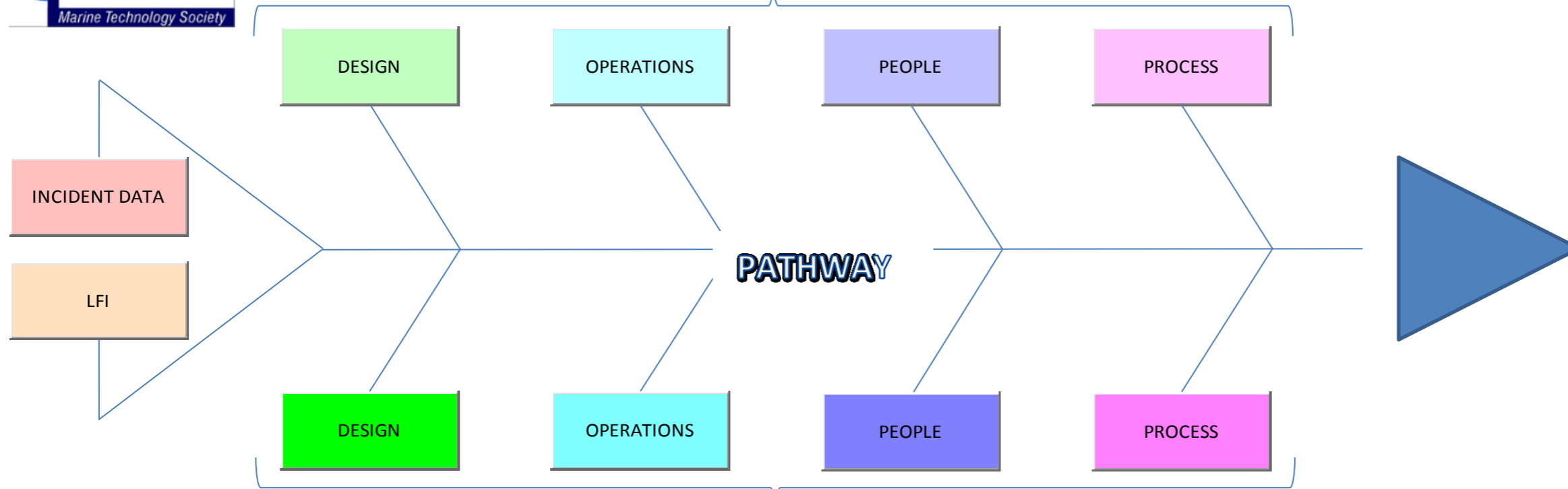


Guidance from Techop

Main Elements



Operations

Causal and Contributory Factors

RESULTS OF INVESTIGATION

Process (Main elements)

Sub elements of Process	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	If yes, description of failure	If no, short description of basis for ruling it out	Link to evidence (Ctrl to select multiple)
1	Verification and Validation	Activities that have been put in place to identify gaps of existing documents/processes against a defined performance standard	Yes	DP FMEAs (minimum performance standard DNV RP D102, MTS tools for FMEA and proving trials gap analysis, Annual Trials to IMCA M190 / M191 etc.	Demo	ETO / Electrician, Junior DPO,
2	DP FMEA	Sub element of V and V	No	Minimum DNV RP D102	Demo	
3	FMEA and proving trials gap analysis	Sub element of V and V	No	MTS tools available	Demo	
4	Annual trials	Sub element of V and V	Yes	Minimum IMCA M190/191	Demo	
5	Annual trials gap analysis	Sub element of V and V	Yes	MTS tools available	Demo	
6	DP Operations manual	Sub element of V and V	No	Minimum MTS DP Committee guidance document	Demo	
7	DP Operations Manual Gap Analysis	Sub element of V and V	No	MTS tools available	Demo	Screenshots, Relevant drawings,
8	Documented evidence of closure and closure path of identified gaps	Sub element of V and V	No	PM work orders	Demo	
9	Closure of findings and observations from audits	Sub element of V and V	No	Vendor support, PM work orders	Demo	
10	Implementation of applicable technical guidance from Vendors	Sub element of V and V Operations	No	Routine review of processes	Demo	
11	Implementation of actions from lessons learned	Sub element of V and V	No	Post action summaries	Demo	
12	Adherence to original equipment manufacturer's recommendation for IRM, Performance testing, Post failure testing and testing following extensive intrusive maintenance	Sub element of V and V	No	Verification and validation should extend to planned maintenance routines and testing procedures	Demo	
13	Hazard recognition	Application of Hazards and Effects Management Processes (HEMP) to manage risks and associated consequences due to a loss of position incident on a DP vessel	No	To determine whether vessel should be configured as CAM / TAM, all activities within defined boundary conditions, potential need of specialist support should be recognised and catered to	Demo	
14	CAM/TAM operation of the vessel	Sub element of hazard recognition	Yes	Risk assessment carried out to quantify the consequences of a position excursion	Demo	
15	HEMP processes used	Sub element of hazard recognition	Yes	Field decisions to be made with HEMP processes utilized	Demo	

Process (Main elements)

	Sub elements of Process	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	If yes, description of failure	If no, short description of basis for ruling it out	Link to evidence (Ctrl to select multiple)
16	Activity	Sub element of hazard recognition. Routine or non-routine activities, departure from established procedures due to extenuating circumstances	Risks of both routine and non routine activities should be clearly assessed	Yes	Demo		
17	Roles and responsibilities clearly defined	Sub element of hazard recognition. Roles and responsibilities of personnel clearly defined	If an incident occurs, the right personnel should be at the right stations to restrict the severity of the consequences	No		Demo	
18	Hazard recognition and management	Sub element of hazard recognition. Clear recognition of the hazards and an appreciation for the consequences of a loss of position incident	Proper HEMP procedures followed	No		Demo	
19	Controls	Tools, processes or barriers that are used to enhance robustness of mitigations to prevent the potential for causal and contributory factors to manifest themselves and result in a loss of position	PTW, tool box talks, task risk assessments etc. as enumerated below	Yes	Demo		
20	Requirements for permit to work	Sub element of controls	Cold work/ hot work / working at height	Yes	Demo		
21	Tool box talks conducted	Sub element of controls	All jobs discussed	Yes	Demo		
22	Job safety analysis conducted	Sub element of controls	As part of related tasks	No		Demo	
23	Task risk assessments performed	Sub element of controls	As part of related tasks	No		Demo	
24	Imposition of positioning standby?	Sub element of controls	If deemed by operational guidance	No		Demo	
25	Imposition of requirements to assess impacts of IRM and reassessment of post failure capability	Sub element of controls	If deemed by operational guidance	No		Demo	
26	Management of permitted operations	Sub element of controls	If deemed by operational guidance	Yes	Demo		
27	Simultaneous Operations	Sub element of controls	As per title	Yes	Demo		
28	500m entry checklists	Sub element of controls	Engine room / bridge checklists	No		Demo	
29	Harsh weather precautions and checklists	Sub element of controls	Capability analysis to be referred to	No		Demo	
30	Checklists validating configuration of vessel in accordance with the ASOG / WSOG	Sub element of controls	As per title	No		Demo	

Process (Main elements)

	Sub elements of Process	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	If yes, description of failure	If no, short description of basis for ruling it out	Link to evidence (Ctrl to select multiple)
31	Checklists validation appropriate values for configurable settings	Sub element of controls	DP Gain values, Position reference rejection limits etc.	No		Demo	
32	Any additional comments	Use this space to fill in any other relevant information	Any point that is not covered above	No		Demo	

People (Main elements)

	Sub elements of People	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	If yes, description of failure	If no, short description of basis for ruling it out	Link to evidence (Ctrl to select multiple)
1	Training and competence	Are minimum training and competence requirements met?	Industry standards, company standards, client stipulated requirements	Yes	Demo		Chief Engineer, OIM,
2	On the job training	Provision for structured on the job training. Provision of drills and exercises including contingency planning	Periodic partial and complete blackout recovery carried out by the crew	No		Demo	Physical evidence / damage reports, Relevant drawings,
3	Communication of expectations	Have expectations of adherence to requirements been clearly and unambiguously communicated?	Adherence to ASOG / WSOG, defending the redundancy concept, addressing IRM, looking for and guarding against biases both personal and experience based	Yes	Demo		
4	Mode of communication of expectations	The mode of communicating expectations as defined above	Guided / unguided, reflective methods like using known incidents to develop and emphasize messages and have personnel consciously reflect how such a situation can manifest itself in their area of responsibility	No		Demo	
5	Availability of coaching and mentoring	Is there time and resources devoted to coaching and mentoring of crew?	More addressable techniques for coaching and mentoring used instead of just following normal handover procedures	Yes	Demo		
6	Cultural factors	Having mixed cultural crewing	Ability to exercise stop work authority, ability to be comfortable with chronic unease, ability to feel empowered to challenge unsafe practices	Yes	Demo		
7	Fatigue	impacts of ongoing activities and demands placed on individuals, duty cycles, crew change rotations	Prolonged duration of positioning standby	Yes	Demo		
8	Pressure to perform	Pressure may be real or perceived and result in temptation to breach established boundaries	Client pressure on approaching deadlines	No		Demo	
9	Performance under pressure	Capability to demonstrate consistency and focus on delivery of incident free DP operations all the time irrespective of pressure induced by ongoing activities	E.g. quick response by master to control vessel using alternative control means when the DP control system fails	No		Demo	
10	Any additional comments	Use this space to fill in any other relevant information Operations	Any point that is not covered above	No		Demo	

Operations (Main elements)

Sub elements of Operations	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	If yes, description of failure	If no, short description of basis for ruling it out	Link to evidence (Ctrl to select multiple)
1	Vessel configuration (CAM/TAM)	Choice of configuration taking into account the consequences of a loss of position	Yes	CAM when operating within the 500m zone and TAM when operating without any structures in the vicinity	Demo	Investigation reports, ASOG / WSOG,
2	CAM/TAM validation	Validation that the vessel is operating in the identified configuration	No	Checking operating guidance to ensure all aspects of the DP system are configured correctly	Demo	Trends (T-30 min), Incident related information,
3	PRS configurations	PRSs to be configured according to the job being performed	No	Redundancy requirements in principle followed even without structures in the vicinity	Demo	
4	Modes and features for DP	Vessel is to be operated in the appropriate mode	Yes	Auto position, follow track, follow target etc.	Demo	
5	Industrial mission specific modes and features	IM specific modes should be validated then followed	No	External force compensation, heavy lift mode	Demo	
6	Management of external interfaces	Third party equipment having an effect over the DP system should be checked	No	ESD systems, F & G shutdowns, tensioner inputs	Demo	
7	Post failure capability	All DP operations should be undertaken within the identified and validated post failure capability of the vessels.	No	Alternate failure criteria should not be used for CAM. For TAM risk assessments should be conducted	Demo	
8	IRM and reassessment of post failure capability	Inspection, repair and maintenance activities may render equipment temporarily unavailable for use	Yes	Redundant equipment may not be available and this post failure capability should be reassessed	Demo	Witness statements, , Chief Engineer, , OIM, Captain,
9	Protective functions and restoration of same if disabled for IRM	Defending protective functions and restoration of same if disabled for IRM	No	Disabling or reinstating protective functions can compound the effects of any subsequent failure. E.g. disabling generator protection modules during DP operations	Demo	
10	Reinstatement of equipment post failure	Reinstatement of equipment post intrusive maintenance or post failure comes with an increase in vulnerability to the potential for a subsequent failure. Due consideration should be given to this potential and additional mitigations should be put in place	Yes	Choose an optimum time to reinstate equipment, suspend operations and move out of the 500m zone, bringing vessel activities to a safe position, configuring vessel in CAM prior to reinstating equipment	Demo	
11	Automatic change overs / automatic reinstatement of failed equipment	Automatic changeover of input supplies to UPSs or Thrusters or automatic reinstatement of failed equipment	No	Algorithms like Thruster automatic recovery logic (TARL)	Demo	
12	Erroneous operator configurable settings	Operator settings containing illegal inputs should be alarmed / not used	Yes	User suppressed alarms , settings etc. should be identifiable	Demo	

Operations (Main elements)

Sub elements of Operations	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	If yes, description of failure	If no, short description of basis for ruling it out	Link to evidence (Ctrl to select multiple)
13 Any additional comments	Use this space to fill in any other relevant information	Any point that is not covered above	Yes	Demo		

Design (Main elements)

Sub elements of Design	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	If yes, description of failure	If no, short description of basis for ruling it out	Link to evidence (Ctrl to select multiple)
1	Autonomy	Control of main machinery should be decentralised to the point where it makes itself ready for DP control Thruster control systems with UPS support and independent auxiliaries	Yes	Demo		Logged alarms - Machinery, Logged alarms DP, Position reference sensor logs,
2	Independence	Services for main machinery should be designed to limit the effects of single failures to one generator or thruster Separate control, protection and monitoring systems for generators	No		Demo	Screenshots, Relevant drawings,
3	Segregation	Redundant systems should have as few common points as possible to prevent fault propagation Thruster input supply, DC supplies coupled through diodes, common battery charger supplies	Yes	Demo		Local controller logs for drives, thrusters and engines, Vendor reports,
4	Differentiation	Where redundancy depends on multiple data sources create diversity in the measurement methods to reduce the potential for common mode failures Position reference sensors, vessel sensors	No		Demo	Task within industrial mission, Ongoing IRM,
5	Fault tolerance	Ensure systems are single fault tolerant based on the principles of protection, detection and performance. Redundancy means more than just duplication Each system to have tolerance and means to provide functionality through a single fault or in some cases a hidden fault and a single fault	Yes	Demo		DP System FMEA , DP System FMEA Proving Trials,
6	Fault resistance	Select high reliability equipment that is resistant to internal and external influences and suitable for the harsh marine environment Fire retardant cables to be used in high risk areas	Yes	Demo		
7	Fault ride through	Equipment must be able to tolerate the effects of failures in other equipment to which it may be connected – voltage dips, network storms Voltage dip ride through capabilities for electronics	No		Demo	
8	Ergonomics	The design of the operator control functions should be intuitive and not provide avenues for maloperation Thruster deselections should be double push and covered, DP mode selection should be covered to prevent maloperation. PRS monitors should be within view of the DP control station	Yes	Demo		
9	Configurations / Configurable Settings	Operator controlled settings Configurations should be changed only after a clear review of its repercussions	Yes	Demo		
10	Commonality	Commonality or cross connections between redundant equipment groups should be reviewed Common FW cooling systems, Isolation boxes for sensors etc. should be carefully considered	No		Demo	
11	External Interfaces	External interfaces having an indirect impact on DP equipment and controls should be reviewed ESD systems, fire & gas controlled stops, riser angle warnings etc.	No		Demo	

Design (Main elements)

Sub elements of Design	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	If yes, description of failure	If no, short description of basis for ruling it out	Link to evidence (Ctrl to select multiple)
12	Potential for Hidden Failures, Alarm capability and alarm monitoring	Hidden failure is the term used to describe undetected, pre-existing faults in redundant systems which have the potential to defeat the redundancy concept when a subsequent fault occurs. The possibility that a system was already in a partially failed condition before the incident occurred should be considered	Alarms should be checked, time delays should be sufficient for the failure effects	Yes	Demo	
13	Any additional comments	Use this space to fill in any other relevant information	Any point that is not covered above	No	Demo	

Note: Where cross connections are identified, additional emphasis should be placed on fault tolerance, fault resistance, fault ride through and protective functions.

Process (Causal and contributory factors)
Extracted from main pathway

Sub elements of Process		Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	Description of failure	Link to evidence
1	Verification and Validation	Activities that have been put in place to identify gaps of existing documents/processes against a defined performance standard	DP FMEAs (minimum performance standard DNV RP D102, MTS tools for FMEA and proving trials gap analysis, Annual Trials to IMCA M190 / M191 etc.	Yes	Demo	ETO / Electrician, Junior DPO,
4	Annual trials	Sub element of V and V	Minimum IMCA M190/191	Yes	Demo	
5	Annual trials gap analysis	Sub element of V and V	MTS tools available	Yes	Demo	
14	CAM/TAM operation of the vessel	Sub element of hazard recognition	Risk assessment carried out to quantify the consequences of a position excursion	Yes	Demo	
15	HEMP processes used	Sub element of hazard recognition	Field decisions to be made with HEMP processes utilized	Yes	Demo	
16	Activity	Sub element of hazard recognition. Routine or non-routine activities, departure from established procedures due to extenuating circumstances	Risks of both routine and non routine activities should be clearly assessed	Yes	Demo	
19	Controls	Tools, processes or barriers that are used to enhance robustness of mitigations to prevent the potential for causal and contributory factors to manifest themselves and result in a loss of position	PTW, tool box talks, task risk assessments etc. as enumerated below	Yes	Demo	
20	Requirements for permit to work	Sub element of controls	Cold work/ hot work / working at height	Yes	Demo	
21	Tool box talks conducted	Sub element of controls	All jobs discussed	Yes	Demo	

**Process (Causal and contributory factors)
Extracted from main pathway**

	Sub elements of Process	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	Description of failure	Link to evidence
26	Management of permitted operations	Sub element of controls	If deemed by operational guidance	Yes	Demo	
27	Simultaneous Operations	Operations Sub element of controls	As per title	Yes	Demo	

Sub elements of People	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	Description of failure	Link to evidence
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Sub elements of Operations	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	Description of failure	Link to evidence	
1	Vessel configuration (CAM/TAM)	Choice of configuration taking into account the consequences of a loss of position	CAM when operating within the 500m zone and TAM when operating without any structures in the vicinity	Yes	Demo	Investigation reports, ASOG / WSOG,
4	Modes and features for DP	Vessel is to be operated in the appropriate mode	Auto position, follow track, follow target etc.	Yes	Demo	
8	IRM and reassessment of post failure capability	Inspection, repair and maintenance activities may render equipment temporarily unavailable for use	Redundant equipment may not be available and this post failure capability should be reassessed	Yes	Demo	Witness statements, , Chief Engineer, , OIM, Captain,
10	Reinstatement of equipment post failure	Reinstatement of equipment post intrusive maintenance or post failure comes with an increase in vulnerability to the potential for a subsequent failure. Due consideration should be given to this potential and additional mitigations should be put in place	Choose an optimum time to reinstate equipment, suspend operations and move out of the 500m zone, bringing vessel activities to a safe position, configuring vessel in CAM prior to reinstating equipment	Yes	Demo	
12	Erroneous operator configurable settings	Operator settings containing illegal inputs should be alarmed / not used	User suppressed alarms , settings etc. should be identifiable	Yes	Demo	
13	Any additional comments	Use this space to fill in any other relevant information	Any point that is not covered above	Yes	Demo	

Sub elements of Operations	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	Description of failure	Link to evidence
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Operations

**Design (Causal and contributory factors)
Extracted from main pathway**

Sub elements of Design	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	Description of failure	Link to evidence	
1	Autonomy	Control of main machinery should be decentralised to the point where it makes itself ready for DP control	Thruster control systems with UPS support and independent auxiliaries	Yes	Demo	Logged alarms - Machinery, Logged alarms DP, Position reference sensor logs,
3	Segregation	Redundant systems should have as few common points as possible to prevent fault propagation	Thruster input supply, DC supplies coupled through diodes, common battery charger supplies	Yes	Demo	Local controller logs for drives, thrusters and engines, Vendor reports,
5	Fault tolerance	Ensure systems are single fault tolerant based on the principles of protection, detection and performance. Redundancy means more than just duplication	Each system to have tolerance and means to provide functionality through a single fault or in some cases a hidden fault and a single fault	Yes	Demo	DP System FMEA , DP System FMEA Proving Trials,
6	Fault resistance	Select high reliability equipment that is resistant to internal and external influences and suitable for the harsh marine environment	Fire retardant cables to be used in high risk areas	Yes	Demo	
8	Ergonomics	The design of the operator control functions should be intuitive and not provide avenues for maloperation	Thruster deselections should be double push and covered, DP mode selection should be covered to prevent maloperation. PRS monitors should be within view of the DP control station	Yes	Demo	
9	Configurations / Configurable Settings	Operator controlled settings	Configurations should be changed only after a clear review of its repercussions	Yes	Demo	

Sub elements of Design	Element definition	Examples of defined principles	Causal or contributory factor (Yes/No)	Description of failure	Link to evidence
12	Potential for Hidden Failures, Alarm capability and alarm monitoring	Hidden failure is the term used to describe undetected, pre-existing faults in redundant systems which have the potential to defeat the redundancy concept when a subsequent fault occurs. The possibility that a system was already in a partially failed condition before the incident occurred should be considered	Alarms should be checked, time delays should be sufficient for the failure effects	Yes	Demo
	Operations				

	Attached data checklist	Brief description of attachment	Description of data used	Link to attachment
1	Logged alarms - Machinery	Alarm logs - Note there are limited logging facilities		
2	Logged alarms DP	DP logs for covering at least 30 mins before the incident		
3	Position reference sensor logs	PRS logs and positioning / error data		
4	Field Station logs	Controller logs of data through field stations		
5	Local controller logs for drives, thrusters and engines	Controller logs for equipment like drives, thrusters and engines		
6	Vendor reports	Vendor investigation reports		
7	Physical evidence / damage reports	Reports made by shit staff on any physical damage		
8	Relevant drawings	Relevant wiring diagrams, P and ID schematics etc.		
9	Screenshots	Screenshots of DP operator stations, IAS operator stations, Generator monitoring etc.		
10	Industrial mission information	Information about IM being undertaken during the incident, configuration for the IM, risk analysis etc. Operations		
11	Task within industrial mission	Information about specific tasks being undertaken during the incident e.g.. Transferring riser, FO transfer, running casing etc.		
12	Ongoing IRM	Information on any ongoing inspection, repair and maintenance processes		
13	Failed equipment	When was last IRM carried out, is this the first use after IRM?		
14	Peripheral or adjacent equipment	Was IRM being carried out on any adjacent or peripheral equipment?		
15	Incident related information	Observations made during the incident, environment conditions, report of what happened with reference to the vessel itself		
16	Trends (T-30 min)	Any trends on the generators and thrusters to be captured		
17	DP System FMEA	DP systems FMEA report		
18	DP System FMEA Proving Trials	FMEA proving trials report		
19	Investigation reports	IMCA incident report, third party investigation reports etc.		
20	ASOG / WSOG	IM configuration tools and other DST records		

Attached data checklist	Brief description of attachment	Description of data used	Link to attachment
21 Witness statements	Witness statements from the vessel crew to describe the incident		
21 a) Captain			
21 b) OIM			
21 c) Chief Engineer			
21 d) Chief Mate			
21 e) Senior DPO			
21 f) Junior DPO			
21 g) ETO / Electrician			

Note: Data should be captured and preserved to cover a period of the incident as well as for a period of a minimum of up to 30 minutes before the incident

LEARNING FROM INCIDENT

TOPICS	SUB - TOPICS	PLEASE ENTER RELEVANT INCIDENT DETAILS BELOW	HELP TEXT
Title		Example of LFI	Provide a title describing the nature of the incident
Target audience for the LFI		<ul style="list-style-type: none"> -Charterers -Owners -Vessel crew -Industry 	Enumerate the target audience for the LFI
What happened		Demonstration of the tool	Provide incident related information (Refer techop appendices for examples, provide vessel statistics, configuration, activities, environmental conditions etc.)
Why it happened		To demonstrate the tool	Provide summary of investigations carried out post incident by onboard vessel management team (VMT) (Refer techop appendices for examples)
	What investigation steps were carried out	<ul style="list-style-type: none"> •The following steps were carried out •List steps •More steps 	
	What was focused on	Checking for bugs	
	Why was this focused	To get the TECHOP tool working	
	What was the outcome	The tool seems to be working	

LEARNING FROM INCIDENT

TOPICS	SUB - TOPICS	PLEASE ENTER RELEVANT INCIDENT DETAILS BELOW	HELP TEXT
	Confidence level on outcomes	High	
	Basis of confidence	Testing	
Lessons learned		Following lessons were learned: - Lesson A - Lesson B - Lesson C	What information can be disseminated to the industry from this incident and its investigation
Recommendations	Short term remedial actions Medium term remedial actions Long term remedial actions	The following remedial actions are proposed Fix the problem, find out root cause Check company wide, does similar problem exist? Fix, verify root cause was correctly identified Remove the root cause from design if possible, else mitigate. Future designs shouldn't repeat. Spread to industry.	Describe how the findings of the incident report were addressed by short, medium and long term measures. Comment on how other stakeholders could apply the learnings from this incident so as to manage similar risks to which they may be exposed
Additional notes		None	Any other pertinent information

LEARNING FROM INCIDENT

TOPICS

SUB - TOPICS

PLEASE ENTER RELEVANT INCIDENT DETAILS BELOW

HELP TEXT

Results breakdown

Design

7

24.14%

Operations

6

20.69%

People

5

17.24%

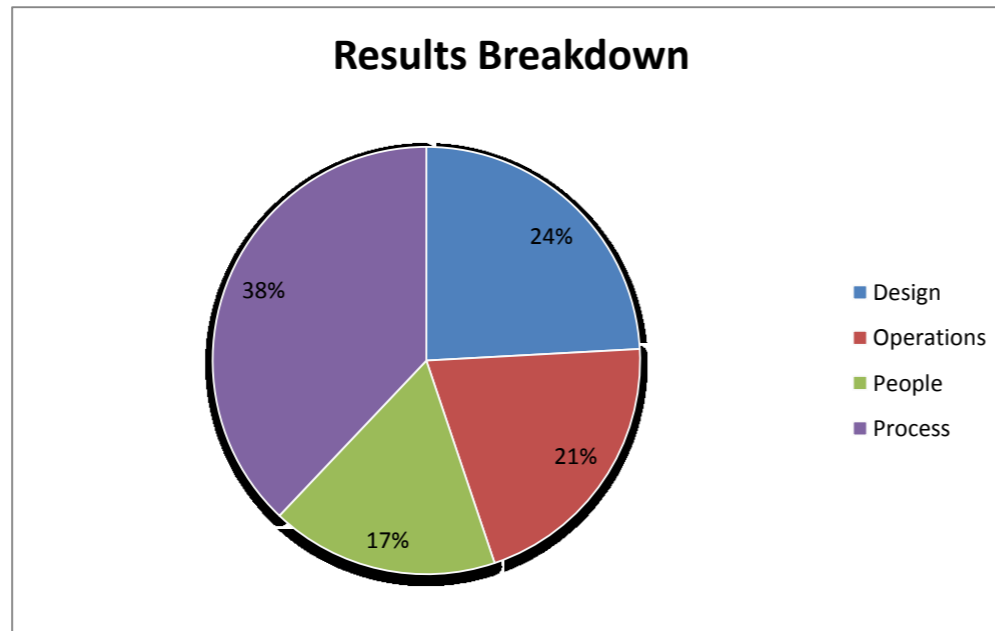
Process

11

37.93%

The chart below shows the breakdown of the causal and contributory factors as defined within the four criteria of Design, Operations, People and Process.

The data below is automatically generated from the worksheets. Please do not edit any of the below items. If they seem to be wrong, kindly recheck the other worksheets



Design sub topics

Ergonomics

was a causal or contributory factor

Commonality

wasn't a causal or contributory factor

External Interfaces

weren't a causal or contributory factor

The above Design sub topics have been found to be causal or contributory factors in many learning from incidents and are thus highlighted separately